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## ABSTRACT

There are currently measures before the California Legislature that would make changes in: (1) the composition of the boards that govern the state's public institutions of higher education; (2) the selection process for board members; and (3) the length of terms. The Joint Committee on Postsecondary Education has conducted a survey to determine the characteristics of higher education governing boards in other states. A questionnaire was sent to the chief executive officer of the statewide boards of higher education in all 50 states. Table 1 is a summary of the survey results. It includes information on the governing boards of major institutions/systems in each state. Table 2 lists the terms of office in descending order. It is preceded in a brief discussion. The composition of governing boards is then discussed. Tables 3 and 4 are lists of institutions that have student and faculty representatives serving as members of governing boards. (Author/PG)

GOVERNING BOARDS OF  
PUBLIC UNIVERSITIES AND COLLEGES:

Composition, Selection, Length of Terms

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## INTRODUCTION

There are currently measures before the California Legislature which would make changes in: (1) the composition of the boards which govern the state's public institutions of higher education, (2) the selection process for board members, and (3) the length of terms.

The Joint Committee on Postsecondary Education has conducted a survey to determine the characteristics of higher education governing boards in other states. A questionnaire was sent to the chief executive officer of the statewide boards of higher education in all 50 states. Information was not requested for statewide planning and coordinating boards or boards whose functions are primarily advisory. Forty-one questionnaires were returned. Additional information was obtained through telephone interviews and from the American Council on Education's 11th edition of American Universities and Colleges and from "Higher Education in the States" (Vol. 2, No. 4) published by the Education Commission of the States.

Table I is a summary of the survey results. It includes information on the governing boards of major institutions/systems in each state.

Trustees and regents are selected in a variety of ways. Most are appointed by the Governor, subject to legislative confirmation. Others are publicly elected (either statewide or by districts); elected by the legislature, other members of the board, or by special interest groups; or selected by the Governor from a list of nominees submitted by other agencies.

## INTRODUCTION, continued

Table II lists the terms of office in descending order. It is preceded by a brief discussion.

The composition of governing boards is discussed beginning on page 10. Tables III and IV are lists of institutions which have student and faculty representatives serving as members of governing boards.

**TABLE 1**  
**SUMMARY OF INFORMATION**

STATE	NAME OF BOARD	JURISDICTION OR NAME OF MULTICAMPUS SYSTEM/INSTITUTION	NUMBER OF PUBLIC MEMBERS	LENGTH OF TERM	METHOD OF SELECTION	E
Alabama	Trustees	Univ. of Alabama ( /3)*	10	12 yrs.	Elec. by other memb's of Bd./Sen. conf.	Gov
	Trustees	Auburn Univ. ( /2)	10	12 yrs.	Gov./Sen. conf.	Gov
Alaska	Regents	All Pub. Higher Ed. (7/1)	7	8 yrs.	Gov./Leg. conf.	Pr
Arizona	Regents	Arizona St. U., U. of Ariz., N. Ariz. U. ( /3)	8	8 yrs.	Gov./Sen. conf.	Gov Pu
Arkansas	Trustees	Univ. of Arkansas ( /4)	10	10 yrs.	Gov./Sen. conf.	Bu n/
California	Regents	Univ. of Calif. ( /9)	16	16 yrs.	Gov./Sen. conf.	Go of Pu Me St of
	Trustees	Calif. St. U. & Coll. ( /19)	16	8 yrs.	Gov./Sen. conf.	Go of Pu CS
	Governors	Calif. Comm. Coll. (94/ )	15	3 yrs.	Gov./Sen. conf.	
Colorado	Regents	Univ. of Colorado ( /3)	9	6 yrs.	Statewide elec.	Pr
	Trustees	5 State Colleges ( /5)	7	6 yrs.	Gov./Sen. conf.	
Connecticut		Univ. of Connecticut (5/1)	12	6 yrs.	10 by Gov., 2 by alumni	On Se
		State Colleges ( /4)	12	6 yrs.	Governor	
Delaware	Trustees	Univ. of Delaware	28	6 yrs.	8 by Gov., 20 self perpet.	Go Pr Pr
Dist. of Columbia	Bd. of Higher Ed.	Teachers Coll. ( /2) Fed. City Coll.	9		Mayor	
Florida	Regents	All Pub. Higher Ed. ( /9)	9	6 yrs.	Gov./Sen. and Bd. of Education conf.	
Georgia	Regents	Univ. Sys. of Ga. ( /27)	15	7 yrs.	Gov./Sen. conf.	
Hawaii	Regents	Univ. of Hawaii ( /5/2) All Pub. Higher Ed.	11	2/4 yrs.	Governor	
Idaho	Regents	Univ. of Idaho ( /4)	7	6 yrs.	Governor	S &
Illinois	Trustees	Univ. of Ill. ( /2)	9	6 yrs.	Partisan elec.	
	Trustees	St. Ill. Univ. ( /2)	7		Gov./Sen. conf.	
	Trustees	Indiana Univ. ( /2)	8	6 yrs.	6 by Gov., 4 elec.	

TABLE I

\* (2 yr. coll./ 4 yr. coll.)

## SUMMARY OF INFORMATION

NUMBER OF PUBLIC MEMBERS	LENGTH OF TERM	METHOD OF SELECTION	EX-OFFICIO MEMBERS	STUDENT MEMBERS	FACULTY MEMBERS
10	12 yrs.	Elected by other members of Hl. Sen. conf.	Gov., Supt. of Ed.	1 n/voting, 1 from ea. camp. sel. by students	
10	12 yrs.	Gov./Sen. conf.	Gov., Supt. of Ed.	1 n/voting, sel. by Student Senate	
7	8 yrs.	Gov./Leg. conf.	Pres./U. of Alaska	1 voting, ea. camp. picks 2/Gov. sel. 1 from list	
8	6 yrs.	Gov./Sen. conf.	Gov. & Supt. of Pub. Instr.		
10	10 yrs.	Gov./Sen. conf.	Bus. Affr. Offr. n/voting		
16	10 yrs.	Gov./Sen. conf.	Gov., Lt. Gov., Spt. of Assembly, Supt. of Pub. Instr., Pres. of Mech. Inst., Pres. of St. Bd. of Ag., Pres. of Univ.		
(14)	16	Gov./Sen. conf.	Gov., Lt. Gov., Spk. of Assembly, Supt. of Pub. Instr., Chanc. of CSUC		
16	1 yrs.	Gov./Sen. conf.		1 n/voting, 15 by action of Board of Governors	
9	6 yrs.	Statewide elec.	Pres. of Univ.		
7	6 yrs.	Gov./Sen. conf.			
12	7 yrs.	10 by Gov., 2 by alumni	Gov., Commr. of Ag., Sec./St. Bd. of Ed.		
12	6 yrs.	Governor		1 voting, by Gov. (not req. by law)	
28	6 yrs.	8 by Gov., 20 self perpet.	Gov., Pres. of U., Pres./St. Bd. of Ed., Pres. State Grange		
9		Mayor		2 n/voting, sel. by students	2 n/voting, sel. by faculty
9	9 yrs.	Gov./Sen. and Bd. of Education conf.			
15	7 yrs.	Gov./Sen. conf.			
11	2-4 yrs.	Governor			
7	6 yrs.	Governor	Supt. of Pub. Instr. & Dir. of Higher Ed.		
9	16.	Partisan election	Gov., Supt. of Pub. Instruction	3 n/voting, sel. by students	
7		Gov./Sen. conf.	Supt. of Pub. Instruction	1 n/voting, sel. by students	
8	4 yrs.	5 by Gov., 3 elec.		1 n/voting, 7 by action of Board	

STATE	NAME OF BOARD	JURISDICTION OR NAME OF MULTICAMPUS SYSTEM INSTITUTION	NUMBER OF PUBLIC MEMBERS	LENGTH OF TERM	METHOD OF SELECTION
	Trustees	Purdue Univ. ( /6)	6		6 by Gov., 1 elec.
Iowa	Regents	All Pub. Higher Ed. ( /3)	9	6 yrs.	Gov./Sen. conf.
Kansas	Regents	All 4-yr. Pub. Inst. ( /6)	9	4 yrs.	Gov./Sen. conf.
Kentucky	Trustees	Univ. of Ky./Comm. (3/1) Coll. Sys.	14	4 yrs.	Governor
Louisiana	Supervisors	La. State Univ. (3/2)	14	14 yrs.	Governor
	St. Bd. of Ed.	St. Coll. & Univ. ( /10)	11	6/8 yrs.	Elec. by dists.
Maine	Trustees	Univ. of Maine (2/6)	15	7 yrs.	Gov./Exec. Council conf.
Maryland	Regents	Univ. of Md. ( /4)	12	5 yrs.	Gov./Sen. conf.
	Trustees	6 State Colleges ( /6)	9	9 yrs.	Governor
Massachusetts	Trustees	Univ. of Mass. ( /2)	15	7 yrs.	Governor
	Trustees	9 State Colleges ( /9)	12	5 yrs.	Governor
Michigan	Regents	Univ. of Mich. ( /3)	8	8 yrs.	Statewide elec.
	Trustees	Mich. St. Univ.	7	8 yrs.	Statewide elec.
	Governors	Wayne St. Univ.	8	8 yrs.	Statewide elec.
Minnesota	Regents	Univ. of Minn.	12	6 yrs.	Legislature
		State Colleges ( /7)	8	6 yrs.	Gov./Sen. conf.
Mississippi	Trustees	All Pub. 4-yr. Inst. ( /9)	13	12 yrs.	Gov./Sen. conf.
Missouri	Curators	Univ. of Missouri ( /4)	9	6 yrs.	Gov./Sen. conf.
Montana	Regents	Montana Univ. Sys. (3/6)	7	7 yrs.	Gov./Sen. conf.
Nebraska	Regents	Univ. of Neb. ( /2)	8	6 yrs.	Elec. by Dist.
Nevada	Regents	Univ. of Nevada (3/2)	9	6 yrs.	Public elec.
New Hampshire	Trustees	Univ. of New Hamp. ( /3) Sys.	12	4 yrs.	Gov./conf. by Gov's Exec. Council
New Jersey	Governors	Rutgers, the State ( /3) Univ.	6	6 yrs.	Gov./Sen. conf.
New Mexico	Regents	Univ. of New Mexico	6	6 yrs.	Gov./Sen. conf.

	<u>NUMBER OF PUBLIC MEMBERS</u>	<u>LENGTH OF TERM</u>	<u>METHOD OF SELECTION</u>	<u>EX-OFFICIO MEMBERS</u>	<u>STUDENT MEMBERS</u>	<u>FACULTY MEMBERS</u>
			6 By district election		1 n/voting, elec. by students	1 n/voting, chmn. of Acad. Senate
( /3)	9	6 yrs.	Gov./Sen. conf.			
( /6)	9	4 yrs.	Gov./Sen. conf.			
(3/1)	14	4 yrs.	Governor	Governor	1 voting, student government rep.	2 voting, elec. by faculty
	14	14 yrs.	Governor	Governor		
(20)	11	6-8 yrs.	Elec. by dists.	Supt.		
	15	7 yrs.	Gov./Exec. Council conf.	Comms. of Ed. & Cultural Services	Rep. of systemwide student organ. on all standing comm.	Reps. of systemwide faculty organ. on all standing comm.
	12	4 yrs.	Gov./Sen. conf	Sec. of Ag.	Legis. pending to add 2 students	
(6)	9	9 yrs.	Governor	Supt. of Schools		
	15	7 yrs.	Governor	Comms. of Ag., Ed. Pub. Health & Mental Health: Chmn./ Bd. of Selectmen (Amherst)	2 n/voting, student senate pres. at Amherst, Boston	
(9)	12	4 yrs.	Governor	Chanc./St. Bd. of Higher Ed.	1 voting, Gov. selects	
	8	8 yrs.	Statewide elec.	Pres. of Univ.		
	7	8 yrs.	Statewide elec.	Pres. of Univ.		
	8	8 yrs.	Statewide elec.	Pres. of Univ.		
	12	6 yrs.	Legislature	Pres. of Univ.	2 n/vot. on stndg. comm.	
	8	6 yrs.	Gov./Sen. conf.	Sec. of Bd.	Legis. pending	
( /9)	13	12 yrs.	Gov./Sen. conf.			
(4)	9	4 yrs.	Gov./Sen. conf.			
(3/6)	7	7 yrs.	Gov./Sen. conf.	Gov., Supt. of Pub. Instr., Comr. of Higher Ed.	1 voting, Gov./ Sen. conf.	
	8	6 yrs.	Elec. by Dist.			
	9	6 yrs.	Public elec.			
(3)	12	4 yrs.	Gov. conf. by Gov's Exec. Council	Gov., Comms. of Ed. and Ag., Pres. of Univ., of N.H., Keene St. & Plymouth St.	1 voting by Gov./ conf. by Exec. Council	
(3)	6	4 yrs.	Gov./Sen. conf.	Pres. of Univ., Chanc. of Higher Ed.	1 n/voting, elec. by Univ. Sen., 1 year term	1 n/voting, elec. By Univ. Sen., 1 year term
		6 yrs.	Gov./Sen. conf.			



STATE	NAME OF BOARD	JURISDICTION OR NAME OF MULTICAMPUS SYSTEM INSTITUTION	NUMBER OF MEMBERS	LENGTH OF TERM	METHOD OF SELECTION
New York	Regents	Gen. Law. Auth. over All Public & Priv. Ed.	13	7 yrs.	Legislature
	Trustees	St. Univ. of N.Y. (14/26)	15	10 yrs.	Gov./Sen. conf.
	Bd. of Higher Ed.	City Univ. of N.Y. (8/11)	9	5 yrs.	6 by Mayor, 3 by Gov./Sen. conf.
North Carolina	Governors	Univ. of N. Carolina/ (1/16) all senior inst.	12	8 yrs.	8 elec. by Leg. every 2 yrs. (Ea. class of 8 must incl. a min. of 1 woman, 1 mem. of a min. race, & 1 mem. of the min. party in the Leg.
North Dakota	St. Bd. of Higher Education	All public inst. (1/7)	7	7 yrs.	Gov. fr. a list of 3 nom. submitted by Chief Jus., Supt. of Pub. Instr., and Pres. St. Ed. Assoc./Senate conf.
Ohio	Trustees	Ohio St. Univ. (4/1)	9	9 yrs.	Gov./Sen. conf.
Oklahoma	Regents	Univ. of Oklahoma	7	7 yrs.	Gov./Sen. conf.
	Regents	Oklahoma St. Univ. and State Coll.	8	8 yrs.	Gov./Sen. conf.
	Regents	6 St. Coll.	8	9 yrs.	Gov./Sen. conf.
Oregon	Bd. of Higher Education	All 4-yr. Pub. (1/7) Institutions	7	4 yrs.	Gov./Sen. conf.
Pennsylvania	Trustees	Penn. St. Univ. (18/2)	27	3 yrs.	6 by Gov., 9 by alumni, 6 by cnty. sq. societies
	Trustees	Mansfield St. Coll.	9	6 yrs.	Governor
Rhode Island	Regents	Univ. of Rh. Island (1/2)	13	3 yrs.	Gov./Sen. conf.
South Carolina	Trustees	Univ. of So. Carolina (7/1)	16	4 yrs.	Elec. by Leg. from Dist.
	Trustees	State Colleges (1/3)	16	4 yrs.	Elec. by Leg. from Dist.
	Trustees	Winthrop College	9	6 yrs.	7 elec. by Leg., 7 elec. by alumni
South Dakota	Regents	Univ. of S. Dakota & (1/6) 7 other institutions	7	6 yrs.	Gov./Sen. conf.
Tennessee	Trustees	Univ. of Tennessee (1/5)	16	9 yrs.	Governor
	Regents	Regional Univs. & (1/6) Comm. Colleges	12	4 yrs.	Governor

	NUMBER OF GOV. MEMBERS	TERM	METHOD OF SELECTION	EX-OFFICIO MEMBERS	STUDENT MEMBERS	FACULTY MEMBERS
	15	7 yrs.	Legislature			
(26)	16	10 yrs.	Gov./Sen. conf.			
(11)	9	5 yrs.	6 by Mayor, 3 by Gov./Sen. conf.	Chanc. of City School Dist.		
(16)	32	8 yrs.	8 elec. by Leg. every 2 yrs. (Ea. class of 8 must incl. a min. of 1 woman, 1 mem. of a min. race, & 1 mem. of the min. party in the Leg.		Each campus has local board with student member	
(7)	7	7 yrs.	Gov. fr. a list of 3 nom. submitted by Chief Jus., Supt. of Pub. Instr., and Pres. St. Ed. Assoc./Senate conf.			
	9	9 yrs.	Gov./Sen. conf.			
	7	7 yrs.	Gov./Sen. conf.			
	8	8 yrs.	Gov./Sen. conf.	Pres., St. Bd. of Ag.		
	8	9 yrs.	Gov./Sen. conf.	Supt. of Schools		
	7	4 yrs.	Gov./Sen. conf.		2 voting, appt. by Gov./Sen. conf.	
(2)	27	1 yrs.	4 by Gov., 9 by alumni, 6 by cnty. Ag. societies	Gov., Secs. of Ag., Ed., & Environ. Resources	1 voting, appt. by Gov. (not req. by law)	
	9	6 yrs.	Governor	Sec. of Ed.	1 n/voting, SB Pres.	1 n/voting, fac. council chmn.
(1/2)	13	1 yrs.	Gov./Sen. conf.	2 Legislators	1 voting, appt. by Gov. (not req. by law)	
(7/1)	16	1 yrs.	Elec. by Leg. from Dist.	Gov., Supt. of Ed., 2 Legislators		
	16	4 yrs.	Elec. by Leg. from Dist.			
	9	6 yrs.	7 elec. by Leg., 2 elec. by alumni	Gov., Supt. of Ed., 2 Legislators	1 voting, Pres. of student govt. assoc.	1 voting, elec. by faculty
(1/6)	7	5 yrs.	Gov./Sen. conf.			
(5)	16	4 yrs.	Governor	Gov., Commrs. of Ed. & Ag., Dir. of Higher Ed. Comm., Pres. of Univ. of Tennessee		
(6)	12	4 yrs.	Governor	Gov., Commrs. of Ed. & Ag., Dir. of Higher Ed. Commission		

<u>STATE</u>	<u>NAME OF BOARD</u>	<u>JURISDICTION OR NAME OF MULTICAMPUS SYSTEM/INSTITUTION</u>	<u>NUMBER OF PUBLIC MEMBERS</u>	<u>LENGTH OF TERM</u>	<u>METHOD OF SELECTION</u>
Texas	Regents	Univ. of Tex. Sys. (5/4) ident. bds. for Tex. A&M Univ. Sys., Univ. of Houston Sys., Tex. A&I Sys. & St. Sen. Colls.		6 yrs.	Gov./Sen. conf.
Utah	St. Bd. Regents	All Public Higher Ed.	15	6 yrs.	Gov./Sen. conf.
Vermont	Trustees	Univ. of Vermont	21	6 yrs.	4 by Leg., 3 by Gov., 9 self- perpetuating
	Trustees	Vermont St. Colls. ( / 4)	9	6 yrs.	Gov./Sen. conf.
Virginia	Trustees	William & Mary (1/2)	17	4 yrs.	Gov./3 rec. by alumni
	Visitors	Univ. of Virginia ( / 4)	15	1 yrs.	Governor
Washington	Regents	Univ. of Washington	7	6 yrs.	Gov./Leg. conf.
	Regents	Wash. St. Univ.	7	6 yrs.	Gov./Sen. conf.
West Virginia	Regents	All Pub. Higher Ed. (3/10)	9	9 yrs.	Gov./Sen. conf.
Wisconsin	Regents	Merged Wis. St. Univ. (14/13) & Univ. of Wis. Sys.	16	7 yrs.	Gov./Sen. conf.
Wyoming	Trustees	Univ. of Wyoming	12		Governor

<u>MEMBERSHIP</u> <u>PUBLIC MEMBERS</u>	<u>LENGTH</u> <u>OF TERM</u>	<u>METHOD OF SELECTION</u>	<u>EXECUTIVE MEMBERS</u>	<u>STUDENT MEMBERS</u>	<u>FACULTY MEMBERS</u>
5/4)	1 yrs.	Gov./Sen. conf.			
10/11a.					
14	6 yrs.	Gov./Sen. conf.			
21	6 yrs.	4 by Leg., 3 by Gov., 9 self-perpetuating	Gov., Pres. of Univ.		
3/3)	6 yrs.	Gov./Sen. conf.			
17	4 yrs.	Gov./4 rec. by alumni			
7/4)	1 yrs.	Governor			
	6 yrs.	Gov./Leg. conf.	Pres. of alumni assoc.	1 n/voting. pres. of undergrad. and grad. SAs	1 n/voting. pres. of faculty senate
7	6 yrs.	Gov./Sen. conf.	Pres. of Univ.		
3/10)	4 yrs.	Gov./Sen. conf.	Supt. of Pub. Instr.		
14/13)	7 yrs.	Gov./Sen. conf.	Supt. of Pub. Instr., Pres./Bd. of Voc., Tech. & Adult Ed.		
12		Governor	Gov., Pres. of Univ., Supt. of Instr.	1 n/voting. Pres. of SB	1 n/voting

## LENGTH OF TERMS

The length of term ranges from two years (University of Hawaii) to sixteen years (University of California). See Table II.

The public institutions most often compared to the University of California are Michigan, Wisconsin, and Illinois. The trustees and regents for these institutions serve terms of six to eight years.

The Carnegie Commission on Higher Education has classified institutions on the basis of educational functions and the characteristics of students and faculty. Twenty-four states have public institutions listed by the Commission as among the fifty leading research universities in terms of federal financial support of academic science.<sup>1</sup>

Of the twenty-four boards responsible for the governance of these institutions, only the University of California Regents serve terms longer than nine years. Thirty-three percent serve six to seven years; twenty-one percent have terms of five years or less.

The Regents of the University of the State of New York have general supervisory authority over all public and private education in that state. Governor Wilson has recently signed a measure--given bipartisan approval by both houses in the legislature--reducing the length of regental term from fifteen years to seven years. Senator Thomas McGowan (R-Buffalo) stated the need for keeping the state's education governing body reasonably contemporary and aware of the rapidly changing problems in public education.<sup>2</sup> The New

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TABLE IILENGTH OF TERM (Descending Order)

NOTE: The underlined boards are those with governance responsibilities for research universities identified by the Carnegie Commission on Higher Education as the leading public universities in terms of federal financial support of academic science. The enrollment range for these public institutions is 5,546 (Univ. of California, San Diego) to 60,852 (Univ. of Minnesota, Minneapolis-St. Paul).

<u>NUMBER OF YEARS</u>	<u>NAME OF BOARD</u>	<u>JURISDICTION OR NAME OF MULTICAMPUS SYSTEM/INSTITUTION</u>
<u>16</u>	<u>Regents</u>	<u>Univ. of California</u>
14	Supervisors	Louisiana State Univ.
12	Trustees	All 4-yrs. public institutions in Mississippi
10	Trustees	Univ. of Alabama
10	Trustees	State Univ. of New York
10	Trustees	Univ. of Arkansas
9	Regents	All public higher ed. in West Virginia
<u>9</u>	<u>Trustees</u>	<u>Univ. of Tennessee</u>
<u>9</u>	<u>Trustees</u>	<u>Ohio State Univ.</u>
<u>9</u>	<u>Trustees</u>	<u>Purdue Univ.</u>
<u>9</u>	<u>Regents</u>	<u>All public higher ed. in Florida</u>
<u>8</u>	<u>Governors</u>	<u>Univ. of North Carolina</u>
<u>8</u>	<u>Regents</u>	<u>Univ. of Michigan</u>
<u>8</u>	<u>Trustees</u>	<u>Michigan State Univ.</u>
8	Trustees	Calif. State Univ. & Colleges
8	Regents	All public higher education in Alaska
<u>8</u>	<u>Regents</u>	<u>Univ of Arizona, Arizona State Univ.</u>
<u>7</u>	<u>Regents</u>	<u>Univ. of Wisconsin System</u>
7	Trustees	Univ. of Oklahoma
7	Bd. of Higher Ed.	All public higher education in North Dakota
7	Regents	General supervisory authority over all public & private education in New York
7	Regents	Montana Univ. System

<u>14</u>	<u>Supervisors</u>	<u>Louisiana State Univ.</u>
12	Trustees	All 4-yrs. public institutions in Mississippi
10	Trustees	Univ. of Alabama
10	Trustees	State Univ. of New York
10	Trustees	Univ. of Arkansas
9	Regents	All public higher ed. in West Virginia
<u>9</u>	<u>Trustees</u>	<u>Univ. of Tennessee</u>
<u>9</u>	<u>Trustees</u>	<u>Ohio State Univ.</u>
<u>9</u>	<u>Trustees</u>	<u>Purdue Univ.</u>
<u>9</u>	<u>Regents</u>	<u>All public higher ed. in Florida</u>
<u>8</u>	<u>Governors</u>	<u>Univ. of North Carolina</u>
<u>8</u>	<u>Regents</u>	<u>Univ. of Michigan</u>
<u>8</u>	<u>Trustees</u>	<u>Michigan State Univ.</u>
8	Trustees	Calif. State Univ. & Colleges
8	Regents	All public higher education in Alaska
<u>8</u>	<u>Regents</u>	<u>Univ of Arizona, Arizona State Univ.</u>
<u>7</u>	<u>Regents</u>	<u>Univ. of Wisconsin System</u>
7	Trustees	Univ. of Oklahoma
7	Bd. of Higher Ed.	All public higher education in North Dakota
7	Regents	General supervisory authority over all public & private education in New York
7	Regents	Montana Univ. System
7	Trustees	Univ. of Massachusetts
7	Trustees	Univ. of Maine
<u>7</u>	<u>Regents</u>	<u>Univ. System of Georgia</u>
<u>6</u>	<u>Regents</u>	<u>Univ. of Washington</u>
<u>6</u>	<u>Regents</u>	<u>Univ. of Colorado</u>



TABLE II

LENGTH OF TERM (Descending Order)

(Continued)

<u>NUMBER OF YEARS</u>	<u>NAME OF BOARD</u>	<u>JURISDICTION OR NAME OF MULTICAMPUS SYSTEM/INSTITUTION</u>
6	Regents	Washington State Univ.
6	Trustees	Univ. of Vermont
<u>6</u>	<u>Regents</u>	<u>All public higher education in Utah</u>
<u>6</u>	<u>Regents</u>	<u>Univ. of Texas System</u>
6	Regents	Univ. of South Dakota
6	Regents	Univ. of New Mexico
<u>6</u>	<u>Trustees</u>	<u>Univ. of Illinois</u>
<u>6</u>	<u>Governors</u>	<u>Rutgers, the State Univ. (New Jersey)</u>
6	Regents	Univ. of Nevada
6	Regents	Univ. of Nebraska
<u>6</u>	<u>Curators</u>	<u>Univ. of Missouri</u>
<u>6</u>	<u>Regents</u>	<u>Univ. of Minnesota</u>
<u>6</u>	<u>Regents</u>	<u>All public higher education in Iowa</u>
6	Trustees	Univ. of Delaware
5	Trustees	Univ. of Connecticut
5	Bd. of Higher Ed.	City University of New York
<u>5</u>	<u>Regents</u>	<u>Univ. of Maryland</u>
5	Regents	Univ. of Idaho
4	Visitors	Univ. of Virginia
4	Trustees	Univ. of South Carolina
4	Bd. of Higher Ed.	All 4-yr. public institutions in Oregon
4	Trustees	Univ. of New Hampshire System
<u>4</u>	<u>Trustees</u>	<u>Univ. of Kentucky-Community College System</u>
4	Regents	All 4-yr. public institutions in Kansas
4	Governors	Calif. Community Colleges
3	Regents	Univ. of Rhode Island

<u>6</u>	<u>Trustees</u>	<u>Univ. of Illinois</u>
<u>6</u>	<u>Governors</u>	<u>Rutgers, the State Univ. (New Jersey)</u>
6	Regents	Univ. of Nevada
6	Regents	Univ. of Nebraska
<u>6</u>	<u>Curators</u>	<u>Univ. of Missouri</u>
<u>6</u>	<u>Regents</u>	<u>Univ. of Minnesota</u>
<u>6</u>	<u>Regents</u>	<u>All public higher education in Iowa</u>
6	Trustees	Univ. of Delaware
5	Trustees	Univ. of Connecticut
5	Bd. of Higher Ed.	City University of New York
<u>5</u>	<u>Regents</u>	<u>Univ. of Maryland</u>
5	Regents	Univ. of Idaho
4	Visitors	Univ. of Virginia
4	Trustees	Univ. of South Carolina
4	Bd. of Higher Ed.	All 4-yr. public institutions in Oregon
4	Trustees	Univ. of New Hampshire System
<u>4</u>	<u>Trustees</u>	<u>Univ. of Kentucky-Community College System</u>
4	Regents	All 4-yr. public institutions in Kansas
4	Governors	Calif. Community Colleges
3	Regents	Univ. of Rhode Island
<u>3</u>	<u>Trustees</u>	<u>Pennsylvania State University</u>
3	Trustees	Indiana Univ.
<u>2 - 4</u>	<u>Regents</u>	<u>19 University of Hawaii</u>

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A 1973 Department of Health, Education, and Welfare report<sup>3</sup> discusses four characteristics of higher education board members. The University of California Board of Regents and California State University and Colleges Board of Trustees generally reflect national characteristics with respect to sex, race, age, and income. However, the Regents tend to be older and the appointed members are 100 percent white.

Nationally, between 86 and 89 percent of governing board members are male.<sup>4</sup> For the UC Regents and CSUC Trustees the figures are 88 percent and 75 percent respectively.

A second national characteristic of governing board members is their racial complexion. Ninety-six percent of the trustees examined in a 1969 survey were white; less than 2 percent were black.<sup>5</sup> As noted above, the composition of the appointive members of the UC Regents is totally white. Eighty-eight percent of the CSUC Trustees are white.

Figures suggest that, nationally, only 70 to 85 percent of trustees are over 50 years of age.<sup>6</sup> Yet all\* of the UC Regents are 50 or older. Information regarding birth years was available for 11 of the 16 appointed CSUC Trustees. Eighty-two percent are at least 50 years of age and 18 percent are 70 or older.

The final characteristic of college trustees to be examined deals with their income bracket. Between 53 and 70 percent of the trustees examined made over \$20,000 annually.<sup>7</sup> We do not have information on the income levels of California Regents and Trustees. However, it can be assumed that they are at least at the level noted above. Members of the Board of Regents include prominent attorneys, successful businessmen, and presidents of corporations.

\*The birth year of one of the 16 appointed Regents is not known to us.

## COMPOSITION, continued

Ex-officio members

Forty-three of the 75 boards included in this survey have at least one ex-officio member. The most common ex-officio members are governors, superintendents of public instruction, and presidents of the institutions. The complete list of ex-officios is included in Table I.

Student and Faculty Membership

In 1973, the Center for Research and Development in Higher Education published a report on the decision patterns of boards of trustees. The report concluded that:

The practice of designating for board membership members of the institution's faculty or student body with voting, limited voting, or nonvoting memberships is increasing every year. While many of these memberships have been added by state law, a larger number of boards have by their own action invited students and faculty members to sit with the boards and participate in discussions. In most cases these are nonvoting memberships but in a number of cases the boards have extended limited voting privileges--in committee meetings but not in the full board meetings, or with votes limited to issues in certain designated subject areas. The extension of these privileges to students is more common than to faculty members. Some boards or their state legislatures have decided that including members from their own faculty would constitute a conflict of interest. In at least one case a faculty organization declined the invitation to select one of their members for voting board membership. There is little question that trustee boards are encouraging greater participation in their affairs by faculty members and students. This is illustrated by the fact that 14 of the 19 institutions included in the study have developed either formal voting representation or extended some kind of informal type of representation to faculty members or students within the last five years.<sup>8</sup>

Tables III and IV give a breakdown of those states and public institutions with student and faculty members on governing boards.

Two of the four public institutions which the University of California uses as comparison institutions for the purpose of determining faculty salaries have nonvoting student participants in the governance process. Three students, nine public members and two ex-officios govern the University of Illinois. There are two student members on all standing committees of the University of Minnesota Regents.

We have verified that at least 20 states have student members on governing boards. In at least three states--Connecticut, Pennsylvania, and Rhode Island--student trustees have been appointed by Governors. However, there is no statutory requirement for student representation.

Governing boards in Oregon, Alaska, Kentucky, Massachusetts, Montana, New Hampshire and South Carolina have voting student members. The states of Wyoming, Washington, Alabama, Illinois, Indiana, New Jersey, and Pennsylvania--and the District of Columbia--have nonvoting student members. In Maine and Minnesota, students are represented on all standing committees. Not all institutions have waited for governors and legislators to mandate student representation. For instance, many individual boards have added students on their own initiative.

The Board of Governors of the California Community Colleges added a nonvoting student representative by resolution in 1969.<sup>9</sup> The CCC administration and members of the Board have told us that student participation has been beneficial and worthwhile.

The University of Kentucky was the first institution to gain a student as a full voting member on its governing board. The President of the University of Kentucky wrote last March:

In summation, the experience of the University of Kentucky with a student member on the Board of Trustees has been good and the input of student opinion into the deliberations of the Board has been valuable and worthwhile.<sup>10</sup>

## COMPOSITION, continued

Several states have faculty trustees or regents by virtue of their public election to the board. However, we know at least nine states have specific faculty representatives. We have verified that six states have nonvoting faculty members and two have faculty with full voting membership.

TABLE III  
GOVERNING BOARDS WITH STUDENT MEMBERS

<u>STATE</u>	<u>NUMBER OF PUBLIC MEMBERS</u>	<u>NUMBER OF STUDENT MEMBERS</u>
<b>ALABAMA</b>		
Univ. of Alabama	10	Three nonvoting; students select one from each campus
Auburn Univ.	10	One nonvoting member; selected by student senate
ALASKA (Statewide board)	7	One voting; each campus nominates two students/Gov. selects from list
CONNECTICUT (State colleges)	12	One voting (one of Governor's 12 public appointments)
DIST. OF COLUMBIA	9	Two nonvoting; selected by students
<b>ILLINOIS</b>		
Univ. of Illinois	9	Three nonvoting; selected by students
So. Illinois Univ.	7	One nonvoting; selected by students
INDIANA (Purdue Univ.)	9	One nonvoting; elected by students
KENTUCKY (Univ. of Ky.)	14	One voting; student gov't. rep.
MAINE (Univ. of Maine)	15	Representatives on all standing committees
MARYLAND (Univ. of Md.)	12	Legislation pending to add two students
<b>MASSACHUSETTS</b>		
Univ. of Mass.	15	Two voting; student senate presidents at Amherst and Boston
State Colleges	12	One voting; appointed by Governor
MINNESOTA (Univ. of Minn.)	12	Two nonvoting on standing comms.
MONTANA (Statewide)	7	One voting; appointed by Governor
NEW HAMPSHIRE (Univ. of N.H.)	12	One voting; appointed by Governor
NEW JERSEY (Rutgers)	6	One nonvoting; elected by Univ. Sen.
OREGON (Statewide)	7	Two voting; appointed by Governor
<b>PENNSYLVANIA</b>		
Penn. State Univ.	27	One voting (one of Governor's 6 public appointments)
Mansfield State Coll.	9	One nonvoting; SB president
RHODE ISLAND (Univ. of Rh. Is.)	13	One voting (one of Governor's 13 public appointments)
SOUTH CAROLINA (Winthrop Coll.)	9	One voting; president of student government association
WASHINGTON (Univ. of Wash.)	7	Two nonvoting; presidents of undergraduate & graduate student



DIST. OF COLUMBIA	9	Two nonvoting; selected by students
ILLINOIS		
Univ. of Illinois	9	Three nonvoting; selected by students
So. Illinois Univ.	7	One nonvoting; selected by students
INDIANA (Purdue Univ.)	9	One nonvoting; elected by students
KENTUCKY (Univ. of Ky.)	14	One voting; student gov't. rep.
MAINE (Univ. of Maine)	15	Representatives on all standing committees
MARYLAND (Univ. of Md.)	12	Legislation pending to add two students
MASSACHUSETTS		
Univ. of Mass.	15	Two voting; student senate presidents at Amherst and Boston
State Colleges	12	One voting; appointed by Governor
MINNESOTA (Univ. of Minn.)	12	Two nonvoting on standing comms.
MONTANA (Statewide)	7	One voting; appointed by Governor
NEW HAMPSHIRE (Univ. of N.H.)	12	One voting; appointed by Governor
NEW JERSEY (Rutgers)	6	One nonvoting; elected by Univ. Sen.
OREGON (Statewide)	7	Two voting; appointed by Governor
PENNSYLVANIA		
Penn. State Univ.	27	One voting (one of Governor's 6 public appointments)
Mansfield State Coll.	9	One nonvoting; SB president
RHODE ISLAND (Univ. of Rh. Is.)	13	One voting (one of Governor's 13 public appointments)
SOUTH CAROLINA (Winthrop Coll.)	9	One voting; president of student government association
WASHINGTON (Univ. of Wash.)	7	Two nonvoting; presidents of undergraduate & graduate student bodies
WYOMING (Univ. of Wyoming)	12	One nonvoting; SB President

Note: NORTH CAROLINA - Although the systemwide board does not include students, each of the 19 campuses has governing board with student representatives



**TABLE IV**  
**GOVERNING BOARDS WITH FACULTY MEMBERS**

<b><u>STATE</u></b>	<b><u>NUMBER OF PUBLIC MEMBERS</u></b>	<b><u>NUMBER OF FACULTY MEMBERS</u></b>
District of Columbia	9	Two nonvoting; selected by faculty
Indiana (Purdue Univ.)	9	One nonvoting; chairman of Academic Senate
Kentucky (Univ. of Kentucky)	14	Two voting; elected by faculty
Maine (Univ. of Maine)	15	Representatives on all standing committees
New Jersey (Rutgers)	6	One nonvoting; elected by University Senate
Pennsylvania (Mansfield State)	9	One nonvoting; faculty council chairman
South Carolina (Winthrop)	9	One voting; elected by faculty
Washington (Univ. of Washington)	7	One nonvoting; president of faculty senate
Wyoming (Univ. of Wyoming)	12	One nonvoting

NOTES

<sup>1</sup>A Classification of Institutions of Higher Education, Carnegie Commission on Higher Education, 1973, pp. 1, 9 - 10.

<sup>2</sup>"Shorter Regents' Terms," Buffalo Evening News, March 11, 1974.

<sup>3</sup>On the Nature and Scope of Student Participation on Boards of Trustees, Office of Youth and Student Affairs, Department of Health, Education, and Welfare, January 1973, pp. 5 - 7.

<sup>4</sup>Ibid.

<sup>5</sup>Ibid.

<sup>6</sup>Ibid.

<sup>7</sup>Ibid.

<sup>8</sup>James G. Paltridge et al, Boards of Trustees: Their Decision Patterns, Center for Research and Development in Higher Education, 1973, p. 18.

<sup>9</sup>Minutes: October, 1969, Board of Governors of the California Community Colleges, p. 6.

<sup>10</sup>Letter from Otis A. Singletary to Mr. Jim Gitz dated March 23, 1973.